

# The Flow System – Teamwork Skills and Training Master Course (TS-M1)

# Syllabus

## **Description of Course**

The Teamwork Skills and Training (TS-M1) master's course is a continuation of the content learned in the Team Science Advanced Course (TS-A1). This course provides a deep dive into the content and literature related to teamwork skills, teamwork skill development, and team training.

## **Duration of Training**

The Teamwork Skills and Training (TS-M1) master's course requires 16 hours of training and can be taken as a two-day in-person training session, an online live virtual class, or as an asynchronous self-paced online training using The Flow System's learning management system (LMS). This course can be taught publicly or privately to any organization.

Participants must complete the training before receiving a code allowing them to take the Teamwork Skills and Training (TS-M1) assessment for accreditation. The fee for the assessment is included in the course fee for training attendees.

At the master's level, participants will demonstrate an ability to apply the new knowledge and complete an online assessment. The master's level courses' application portion will be reviewed by peers and industry experts in their chosen field.

Participants who attend the training will have two attempts at the Teamwork Skills and Training (TS-M1) assessment. Participants who wish to forgo the training and jump straight to the assessment may do so but must first buy a code and will only have one attempt as opposed to two for people taking the training. You can buy a code below by clicking 'Take Assessment.'

## **Objectives of Course**

This course is a master's course that continues to build on the material learned from both the Foundations (FS-1) and the Team Science Advanced (TS-A1)



courses. As a mastery level course, participants will be required to envision applying the material covered in the course to their place of work. After successfully completing this course participants should be able to:

- Define what a team is.
- Describe when teams are needed, and when teams are not needed.
- Define the different types of collaboration.
- Describe the different types of teams and their purposes.
- Describe the three team transition phase processes and the team behaviors required for each process.
- Define teamwork and its characteristics.
- Describe each of the Team Science Attributes for TFS.
- Define the domains of teamwork (the 9 C's).
- Define core processes and influencing conditions.
- Describe Cooperation Theory
- Describe intergroup conflict and the different types of intergroup conflict.
- Describe different conflict management techniques.
- Describe the process of communication in a team setting and define each stage in the process.
- Define coaching and describe the characteristics of an effective team coach.
- Define what team cognition is and describe the different types of team cognition and the importance of recognizing each in real-world settings.
- Differentiate between individual and team cognition.
- Describe the concept of information sharing bias.
- Define each of the influencing conditions (context, composition, culture).
- Describe the importance of team composition and its relationship to team training.
- Describe different methods for team training.
- Describe the iteration of the TEAMSTEPPS training program.

#### **Outline of Course**

- Introductions
- Overview (TFS, Customer 1<sup>st</sup>, Team Science)
- Teams, When Teams, When not Teams
- Types of Collaboration, Team Types
- Team Transition Phase Processes
- Domains of Teamwork, Teamwork Skills
  - Core/Emergent Processes
  - Influencing Conditions
- Team Composition
- Team Training



## The Flow System Advanced Accreditation

Participants completing the Foundations (FS-1) training (in-person) or the Foundations (FS-1) course (online), or those who wish to only take the Foundations accreditation exam without participating in training or an online course, can take the exam at any time. Participants who complete training (faceto-face or online) will have two attempts at the exam. Participants who wish to forgo any training may do so and pay to take the exam. Participants who skip any training will have one chance to pass the exam. Upon passing the Foundations Exam, participants will receive a Certification of Completion for The Flow System Foundations Course. Once a Certification of Completion for The Flow System Foundations Course has been obtained, participants can continue to any of the Advanced Courses (see Figure 1). The Flow System Training Map can be found in Figure 1 provided below.

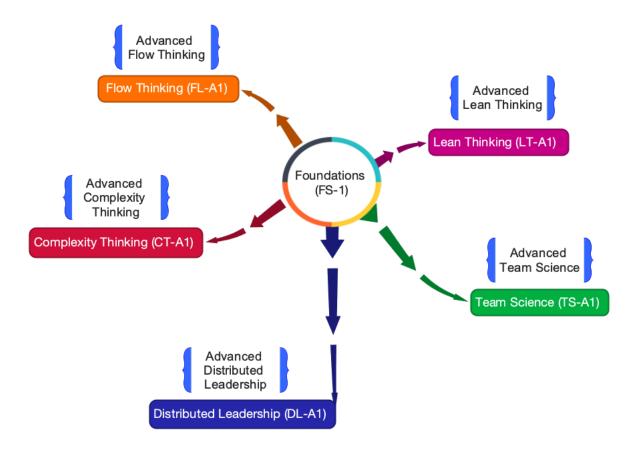


Figure 1: The Flow System Foundations and Advanced Courses



## The Flow System Masters Accreditation

There are a total of five master level accreditations to choose from. Once the foundations course (FS-1) and the selected advanced course has been successfully completed and the accreditation exam passed, participants can continue to take courses at the master level within the chosen advance track. Participant can only continue to the master level courses after achieving the appropriate advanced accreditation. For example, before taking any of the team science master level courses (TS-M1 through TS-M5), the foundations (FS-1) and team science advance (TS-A1) course must first be successfully completed.

The master level courses for the Team Science track include the following courses:

- Teamwork Skills & Training (TS-M1)
- Taskwork & Estimation (TS-M2)
- Team Effectiveness (TS-M3)
- High Performance Teams (TS-M4)
- Designing Multiteam Systems (TS-M5)

A master level accreditation in Team Science will include the following path:

- 1. Mastery Team Science Certificate of Completion
  - a. Čertified in the Foundations course
  - b. Certified in the Team Science Advanced course
  - c. Successful completion of all five Mastery Team Science courses
    - i. Teamwork Skills & Training (TS-M1)
    - ii. Taskwork & Estimation (TS-M2)
    - iii. Team Effectiveness (TS-M3)
    - iv. High Performance Teams (TS-M4)
    - v. Designing Multiteam Systems (TS-M5)
  - d. Pass Mastery Team Science Accreditation Exam

Courses	Course Completion & Exam	Certification
Foundations Course	-	Foundations
	$\mathbf{X}$	Accreditation
Advanced Course		
Team Science	*	Advanced Team Science Accreditation
Mastery Team Science Courses		
TS-M1 + TS-M2 + TS-M3 + TS-M4 +		Mastery Team Science
TS-M5	<b>*</b> + <b>*</b> + <b>*</b> + <b>*</b>	Accreditation



### Trainers

The Flow System Foundations Course (in-person) will be administered by the co-creators of The Flow System and/or by certified TFS trainers. The online courses will only be administrated and monitored by the co-creators of The Flow System. All trainers are considered experts in their field of practice/study and have a command of the materials that are presented in The Flow System Foundations Course.

## **Recommended Readings**

The Flow System Reading Materials include 1) *The Flow System: The Evolution of Agile and Lean Thinking in an Age of Complexity*; 2) *The Flow System Guide*; and 3) *The Flow System: Key Principles and Attributes.* 

1) The Flow System: The Evolution of Agile and Lean Thinking in an Age of Complexity

Available from Amazon.

Hardback: https://amzn.com/1680400584/

Kindle: https://amzn.com/B08NXPGMSC/

2) The Flow System Guide

Available online (free) https://flowguides.org/index.php

<u>Amazon book (print-to-order)</u> <u>https://amzn.com/B085KN39FP</u>

<u>Amazon Kindle Format</u> <u>https://amzn.com/B085PQFXFN/</u>

3) The Flow System: Key Principles and Attributes

<u>Amazon book (print-to-order)</u> <u>https://amzn.com/B085DQB92N/</u>

<u>Amazon Kindle Format</u> <u>https://amzn.com/B085DHFNMT/</u>